



Report of the Strategic Direction Working Group

The Strategic Direction Working Group was established by [resolution](#) of the 35th Conference to:

- Undertake various tasks anticipated in the initial strategic plan; and
- Review the Conference's strategic priorities and prepare, for consideration at the 37th Conference, a revised set of strategic priorities and action plan to commence in 2016.

The various tasks anticipated in the initial strategic plan are anticipated to be completed over a two year period culminating in a report to the 37th Conference in 2015. The tasks fall into three categories:

1. *Carving a niche*: To identify the roles that might most productively be taken up by the Conference.
2. *A firm footing*: To put the Conference on sustainable footing so that it may step confidently into the future.
3. *Building capacity*: To identify what is needed for a successful global network of regulators and to build the capacity to deliver the desired strategic outcomes.

Although it has not been possible to make as progress as hoped for prior to the 36th Conference, a start has been made and it remains feasible to complete the mandate for the 37th Conference.

The main deliverable so far has been the proposed rule change presented for adoption at the closed session of the 36th Conference to establish a new process for encouraging, selecting and approving future conference hosts. The new process will substantially contribute to the 2014-15 action plan objective of placing the Conference on a firm footing by 'encourag[ing] and confirm[ing] hosts well in advance' and to 'hav[e] one or more future hosts confirmed before the 37th Conference'.

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